

BLUEBELL RAILWAY PRESERVATION SOCIETY

DRAFT LONG TERM PLAN

The 2013 edition of the Long-Term Plan (LTP) has now been updated following a delay caused by the Covid lockdowns. We sought members' input for the new LTP in 2019 and the revised content was approved by the Society Committee for the 2020 AGM. As you are aware, this had to be delayed owing to the Covid restrictions. The changes in the updated version are relatively few in relation to the 2013 LTP, which can still be viewed on the Railway's website. The revised LTP is enclosed with this mailing.

Following the Governance Review Development Report of 2018, subsequent reappraisal and realignment work has been taking place on strategic policy planning and delivery, with the aim of providing improved focus and objectivity for the future benefit of the Railway as a whole.

There are a number of key aspects applicable in this process, including a working group of Society trustees reviewing and evaluating changes to provide more effective ways of reviewing, setting and overseeing the high-level strategic policies for the Railway. This will ensure that appropriate strategic guidance is provided for the Company's business plan.

Once the above review and development work has been completed, members will be updated on the scope and scale of the proposed changes, and the potential benefits from these that can be achieved for the Railway's future sustainability and growth. Within this process, the LTP will become of increasing importance within the policy planning structure. However, it is important members take into account that it will be impossible to accede to *all* their primary aspirations, and there will be a need for suggestions to be both realistic and achievable because future plans will require more concise and detailed proposals to dovetail into the PLC business plan.

With this in mind it is envisaged that the Society will seek to update the LTP further with some extra content and focus, including priority-based evaluation of major expenditure items. This will provide members with the opportunity to play an increasing and more focused role in the wider aspects of the LTP, and it is envisaged that this process will commence over the next year or two rather than the usual 5-year period of revisions.

Chris Saunders
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